



2019 Final Budget

Adopted December 12, 2018



Multi Year Financial Management Plan (2019-23) & 2019 Budget - Process

- All Meetings Advertised & Open to Public
- Fall 2017 into early 2018: Develop 5-year plan
- Spring & Summer 2018: Revise 5-year plan, issue final report
- Notify school district and townships of intent to increase EIT
- Summer 2018: 4 special Board meetings to discuss plan initiatives
- Fall 2018: Budget workshops with staff -10/22, 10/29, 11/5
- November 14: Consider preliminary budget, advertise
- December 12: Consider/approve final budget

Tax Increase Indicated (first in 26 years)

- ▶ Budgets in past 4 years have projected deficits, avoided by delaying spending and receiving non recurring taxes from large property transfers - Not a sustainable approach
- ▶ Structural annual budget deficit of \$1.4 million projected for 2019-23

2019 Budget



Tax Increase Indicated (first in 26 years - continued)

- ▶ Projected deficit for 2019 increases significantly due to:
 - ▶ Large increase in pension and post-retirement benefits
 - ▶ Need to restore funding to road maintenance & equipment replacement
 - ▶ Delayed hiring
 - ▶ Begin funding open space and OPEB liability
 - ▶ Necessary repairs & improvements to facilities
 - ▶ Need for additional staff in zoning, police, codes & life safety, finance & sewer (3 FT, 1 PT, 1 PT to FT)

2019 Budget

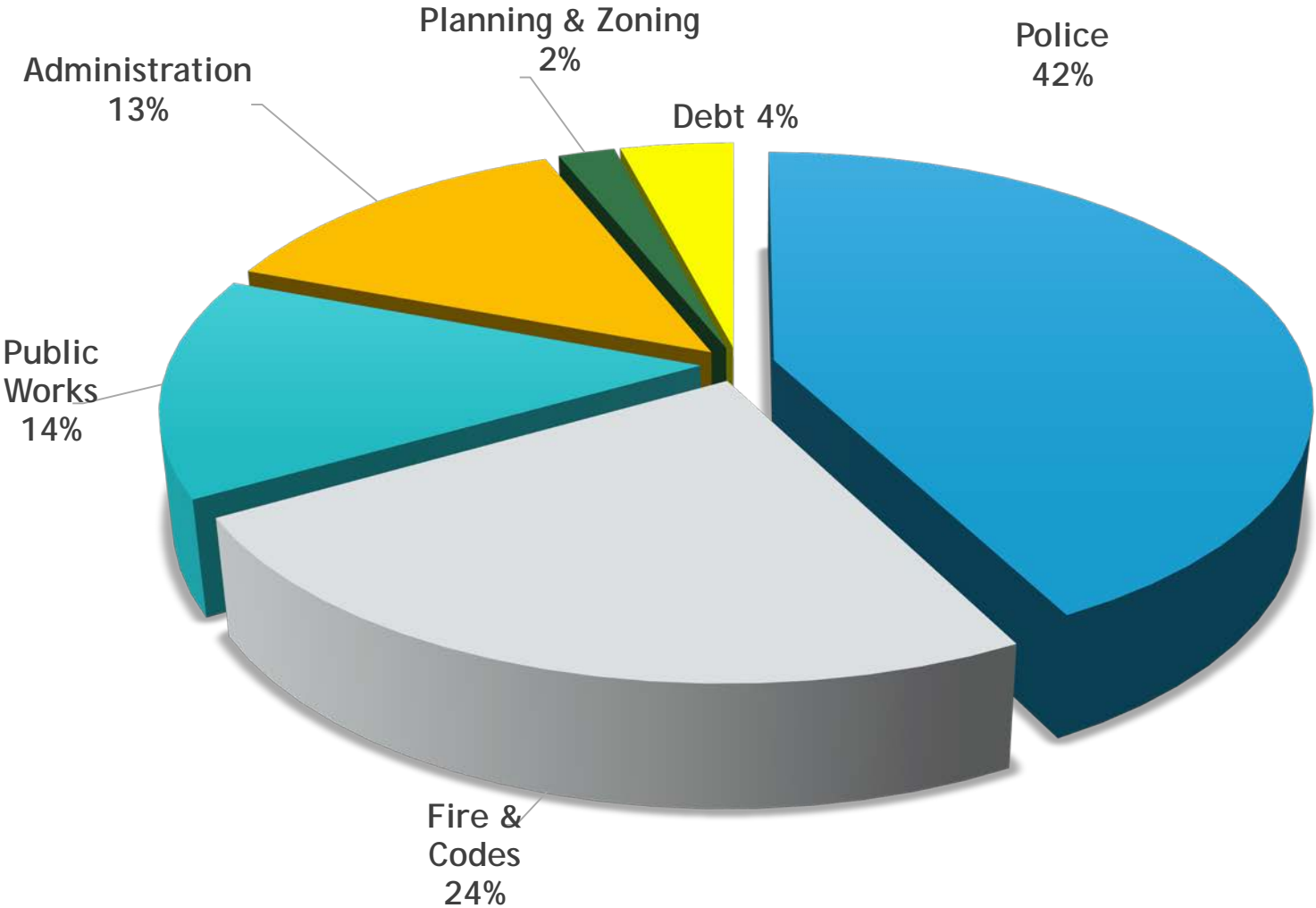


Earned Income Tax Increase

- Current Tax Rate: 0.5% of Earned Income
- New Tax Rate in 2019: 0.75% of Earned Income
- Average Annual Earnings: \$59,432
- Average Annual Tax Increase: \$148.58



2019 Final Budget General Fund - Expenditures



Pension & OPEB (Retirement Health) Funds

Year	Police	Non-uniformed	Fire	Annual Budget	% Change
2015	\$341,597	\$343,163	\$75,802	\$760,562	10%
2016	\$353,111	\$344,313	\$85,040	\$782,464	3%
2017	\$301,808	\$229,024	\$104,772	\$635,604	(18.8%)
2018	\$306,487	\$217,572	\$105,280	\$629,339	(0.01%)
2019	\$516,890	\$414,107	\$162,508	\$1,093,505	73.8%

Net Pension Liability - \$3.2 Million (84.7% Funded)

Net OPEB Liability - \$12 Million (12% Funded But Temporarily Suspended)



2018 Workforce

Department	Full Time	Part Time (FTE)	Total FTE Employees
Administration	6	0	6
Codes & Life Safety	15	14.5 (5.1)	20.1
Planning & Zoning	3	0	3
Police	23	XX (4.0)	27
Public Works	15	2 (1)	16
Recreation	0	18 (0.9)	0.9
Total Employees	62	34.5 (11)	73
FTE – Full Time Equivalent		2,080 Hours	



2019 Proposed Positions to Sustain Service Levels

Department	Full (FT) or Part (PT) Time
Police	Police Officer (FT)
Finance	Accountant (FT)
Codes & Life Safety	Zoning Officer & Property Maintenance Inspector (FT)
Codes & Life Safety	Codes Office Assistant (PT to FT)
Public Works	Sewer Office Assistant (PT)



Sources of EIT Increase: \$2,775,000* in 2019

Work in:	Live in:	
	East Whiteland	Elsewhere
EWT	2,200 people \$327,000	8,100 people \$1,500,000
Elsewhere with tax >.5% now	3,400 people \$375,000 (tax shift only)	N/A
Elsewhere with tax <.5% now	2,000 people \$297,000	N/A

*Figures based on 2016 numbers. Additional \$276,000 expected to come from inflation and job growth estimates.



2019 Final Budget Summary

- Structural annual budget deficit of \$1.4 million projected for 2019-23
- Pension costs rising by \$464,000 (74%) in 2019
- Retirement healthcare current liability of \$12 Million
- *Raise Earned Income Tax from 0.5% to 0.75%*
- Supervisors & staff continually evaluate operations to contain costs & improve efficiency
- Economic & tax climates for residents & businesses remain favorable
- Staff works with developers to fund transportation & infrastructure improvements
- Township seeks grants for desirable projects to benefit residents



EAST WHITELAND TOWNSHIP
2019 BUDGET
FUND RECONCILIATION

12/31/2018

FUND	REVENUES	EXPENDITURES	INCOMING TRANSFERS	OUTGOING TRANSFERS	FUND BALANCE BEGINNING	FUND BALANCE ENDING	CHANGE IN FUND BALANCE
Governmental Funds							
General (01)	14,434,200	13,338,600	166,165	475,600	6,825,130	7,611,295	786,165
Liquid Fuels (35)	363,974	363,870			1,764	1,868	104
Street Light (02)	10,718	7,700			34,320	37,338	3,018
Park Development (30)	194,000	638,000			828,000	384,000	(444,000)
Capital Improvement (31)	95,000	1,883,800	475,600		3,320,616	2,007,416	(1,313,200)
Act 209 Transportation Improvement (33)	302,000	100,000			405,000	607,000	202,000
Total Governmental Funds	15,399,892	16,331,970	641,765	475,600	11,414,830	10,648,917	(765,913)
Proprietary Funds							
					Net Position - Unrestricted		
Sewer (08)	4,117,376	4,025,974		166,165	1,377,750	1,302,987	(74,763)
Sewer Reserve (09)	1,592,000	2,650,000			4,819,250	3,761,250	(1,058,000)
Total Proprietary Funds	5,709,376	6,675,974	-	166,165	6,197,000	5,064,237	(1,132,763)
TOTAL ALL FUNDS	21,109,268	23,007,944	641,765	641,765	17,611,830	15,713,154	(1,898,676)

**EAST WHITELAND TOWNSHIP
2019 FINAL BUDGET**

Fund-Dept/Description	2018 ORIGINAL BUDGET	2019 FINAL	Percent Change
Fund 01 - General Fund			
Revenues			
Real Estate Taxes	678,000	761,000	12.2%
Local Enabling Taxes	7,950,000	11,051,000	39.0%
Licenses & Franchise Fees	230,000	230,000	0.0%
Fines	100,000	100,000	0.0%
Interest	7,500	8,000	6.7%
Rent	29,400	29,400	0.0%
Intergovernmental Revenues	476,235	458,800	-3.7%
Grants	37,850	37,000	-2.2%
Department Earnings	73,500	83,000	12.9%
Department Earnings	1,612,000	1,618,000	0.4%
Parks & Recreation Revenue	49,850	50,000	0.3%
Miscellaneous Revenue	4,500	8,000	77.8%
Sale of Fixed Assets	-	-	0.0%
Interfund Operating Transfers	166,320	166,165	-0.1%
Total Revenues	11,415,155	14,600,365	27.9%
Expenditures			
Supervisors	9,750	7,500	-23.1%
Administration	772,295	896,955	16.1%
Other Financial & Professional Services	54,000	51,000	-5.6%
Tax Collection	101,464	117,640	15.9%
Legal	281,000	341,000	21.4%
Other Administrative	191,219	193,350	1.1%
Engineering Services	113,400	113,400	0.0%
Municipal Building	62,556	71,650	14.5%
Police Department	4,791,234	5,701,328	19.0%
Fire Protection	2,053,237	2,210,642	7.7%
Regulation, Inspection	679,002	1,053,265	55.1%
Planning & Zoning	445,630	315,872	-29.1%
Emergency Management	11,750	6,750	-42.6%
Solid Waste Collection and Disposal	28,100	27,500	-2.1%
Public Works - General	1,045,017	1,333,017	27.6%
Public Works - Snow Removal	153,087	146,604	-4.2%
Public Works - Traffic	94,077	99,077	5.3%
Public Works - Street	25,740	27,000	4.9%
Public Works - Road Maintenance	169,126	184,070	8.8%
Public Works - Road Construction & Storm Sewer	-	75,000	100.0%
Parks & Recreation	33,871	34,150	0.8%
Parks & Recreation	35,335	38,400	8.7%
Parks Maintenance	30,500	30,750	0.8%
Library	46,703	46,700	0.0%
Community Development	4,550	3,600	-20.9%
Debt Service - General	505,500	504,030	-0.3%
Miscellaneous Expenditures	13,050	13,950	6.9%
Intergovernmental Expenditures	80,000	70,000	-12.5%
Refunds	1,000	-	-100.0%
Interfund Operating Transfers	-	100,000	100.0% *
Total Expenditures	11,832,193	13,814,200	16.8%
Net Revenues/(Appropriations) General Fund	(417,038)	786,165	-288.5%

**EAST WHITELAND TOWNSHIP
2019 FINAL BUDGET**

Fund-Dept/Description	2018 ORIGINAL BUDGET	2019 FINAL	Percent Change
Fund 02 -Street Light Fund			
Revenues			
Interest	5	5	0.0%
Assessments	10,713	10,713	0.0%
Total Revenues	10,718	10,718	0.0%
Expenditures			
Street Lighting	7,700	7,700	0.0%
Miscellaneous Expenditures	15,000	-	-100.0%
Total Expenditures	22,700	7,700	-66.1%
Net Revenues/(Appropriations) Street Light Fund	(11,982)	3,018	-125.2%
Fund 08 - Sewer Fund			
Revenues			
Interest	6,000	4,500	-25.0%
Sewer Fees	3,535,548	4,007,876	13.4%
Miscellaneous Revenue	127,750	105,000	-17.8%
Total Revenues	3,669,298	4,117,376	12.2%
Expenditures			
Sewer Dept. Expenses	2,591,693	2,773,783	7.0%
Debt - Sewer Dept.	1,297,000	1,249,041	-3.7%
Fiscal Agent Fees	3,150	3,150	0.0%
Sewer Dept. Misc. Expenses	-	-	0.0%
Interfund Operating Transfers	166,320	166,165	-0.1%
Total Expenditures	4,058,163	4,192,139	3.3%
Net Revenues/(Appropriations) Sewer Fund	(388,865)	(74,763)	-80.8%
Fund 09 - Sewer Reserve Fund			
Interest	8,000	20,000	150.0%
Sewer Reserve - Fees	980,000	1,572,000	60.4%
Total Revenues	988,000	1,592,000	61.1%
Sewer Expenses	3,083,986	2,650,000	-14.1%
Net Revenues/(Appropriations) Sewer Reserve Fund	(2,095,986)	(1,058,000)	-49.5%

**EAST WHITELAND TOWNSHIP
2019 FINAL BUDGET**

Fund-Dept/Description	2018 ORIGINAL BUDGET	2019 FINAL	Percent Change
Fund 30 - Park Development Fund			
Interest	2,000	2,000	0.0%
Grants	-	42,000	100.0% *
Park Development Fees	-	150,000	100.0% *
Total Revenues	2,000	194,000	100.0% *
Park Development	500,000	638,000	27.6%
Net Revenues/(Appropriations) Park Development Fund	(498,000)	(444,000)	-10.8%
Fund 31 - Capital Improvement Fund			
Interest	9,500	15,000	57.9%
State Grants	665,000	25,000	-96.2%
Miscellaneous Revenue	-	55,000	100.0% *
Interfund Operating Transfers	-	475,600	100.0% *
Total Revenues	674,500	570,600	-15.4%
Highway Projects	698,690	267,000	-61.8%
Capital Projects	1,178,000	1,168,500	-0.8%
Capital Exp - New	60,000	115,000	91.7%
Capital Exp-Replacements	425,500	333,300	-21.7%
Total Expenditures	2,362,190	1,883,800	-20.3%
Net Revenues/(Appropriations) Capital Improvement Fund	(1,687,690)	(1,313,200)	-22.2%
Fund 33 - Act 209 Transportation Improvement Fund			
Interest	-	2,000	100.0% *
Traffic Impact Fees	-	300,000	100.0% *
Total Revenues	-	302,000	100.0% *
Highway Projects	-	100,000	100.0% *
Net Revenues/(Appropriations) Act 209 Transportation Fund	-	202,000	100.0% *
Fund 35 - State Fund			
Liquid Fuels - State Aid Revenue	359,109	363,974	1.4%
Liquid Fuels - Road Construction	359,109	363,870	1.3%
Net Revenues/(Appropriations) State Fund	-	104	100.0% *

2018 BUDGET - ALL FUNDS

Total Revenue - All Funds	17,118,780	21,751,033
Total Expense - All Funds	22,218,341	23,649,709
Grand Total - All Funds	(5,099,561)	(1,898,676)

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LIVE DATABASE Jan 17 2017
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Real Estate Taxes	-2,165,082.45	-1,678,000.00	-2,878,000.00	-3,601,537.49	-2,927,000.00	-1,761,000.00	-38.8%
Local Enabling Taxes	-7,395,342.58	-6,950,000.00	-6,950,000.00	-6,114,083.14	-7,590,000.00	-10,051,000.00	44.6%
Licenses & Franchise F	-233,930.22	-230,000.00	-230,000.00	-170,663.00	-230,000.00	-230,000.00	.0%
Fines	-53,852.48	-100,000.00	-100,000.00	-47,812.08	-60,000.00	-100,000.00	.0%
Interest	-8,342.09	-7,500.00	-7,500.00	-7,853.55	-9,000.00	-8,000.00	6.7%
Rent	-25,725.00	-29,400.00	-29,400.00	-28,800.00	-29,400.00	-29,400.00	.0%
Intergovernmental Reve	-470,617.74	-476,235.00	-476,235.00	-455,937.02	-455,941.72	-458,800.00	-3.7%
Grants	-39,602.07	-37,850.00	-37,850.00	-71,358.75	-77,742.19	-37,000.00	-2.2%
Contracted Intergovt S	-22,002.13	.00	.00	-24,516.54	.00	.00	.0%
Department Earnings	-74,995.39	-73,500.00	-73,500.00	-127,079.82	-123,000.00	-83,000.00	12.9%
Department Earnings	-1,543,813.59	-1,612,000.00	-2,746,000.00	-2,788,419.46	-2,755,500.00	-1,618,000.00	-41.1%
Parks & Recreation Ear	-42,434.56	-49,850.00	-49,850.00	-41,702.89	-44,575.00	-50,000.00	.3%
Miscellaneous Revenue	-142,303.62	-4,500.00	-4,500.00	-89,646.81	-88,017.73	-8,000.00	77.8%
Sale of Fixed Assets	-6,313.00	.00	.00	-990.55	.00	.00	.0%
Transfers From Other F	.00	.00	.00	.00	.00	-166,165.00	.0%
Supervisors	7,499.88	9,750.00	9,750.00	6,249.88	7,500.00	7,500.00	-23.1%
Administration	761,358.99	772,295.00	772,295.00	872,922.00	881,601.00	896,955.00	16.1%
Other Financial & Prof	123,069.20	54,000.00	54,000.00	47,702.62	66,597.30	51,000.00	-5.6%
Tax Collection	113,788.77	101,464.00	101,464.00	12,069.30	123,795.00	117,640.00	15.9%
Legal	265,805.70	281,000.00	346,000.00	242,143.74	346,000.00	341,000.00	-1.4%
Other Administrative	181,214.41	191,219.00	191,219.00	166,363.06	214,849.86	193,350.00	1.1%
Engineering Services	122,738.80	113,400.00	113,400.00	98,748.48	118,400.00	113,400.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Municipal Building	72,835.77	62,556.00	62,556.00	55,949.73	69,436.00	71,650.00	14.5%
Police Department	4,713,754.59	4,791,234.00	4,791,234.00	4,780,163.86	5,147,904.73	5,701,328.00	19.0%
Fire Protection	1,981,134.86	2,053,237.00	2,465,237.00	2,352,928.91	2,459,276.21	2,210,642.00	-10.3%
Regulation, Inspection	658,407.26	679,002.00	679,002.00	666,346.69	739,995.82	1,053,265.00	55.1%
Planning & Zoning	334,653.25	445,630.00	445,630.00	294,256.81	364,594.81	315,872.00	-29.1%
Emergency Mgmt.	4,992.80	11,750.00	11,750.00	1,587.27	8,330.00	6,750.00	-42.6%
Solid Waste Coll. & Di	20,285.23	28,100.00	28,100.00	17,559.87	29,100.00	27,500.00	-2.1%
Public Works - General	1,033,757.94	1,045,017.00	1,045,017.00	977,619.14	1,098,464.61	1,333,017.00	27.6%
Public Works - Snow Re	75,612.35	153,087.00	153,087.00	123,334.08	158,087.00	146,604.00	-4.2%
Public Works - Traffic	96,448.67	94,077.00	94,077.00	69,750.71	94,077.00	99,077.00	5.3%
Public Works - Street	28,862.70	25,740.00	25,740.00	22,676.98	25,740.00	27,000.00	4.9%
Public Works - Road Ma	166,315.63	169,126.00	169,126.00	160,723.57	176,126.00	184,070.00	8.8%
Pub. Works - Road Cont	.00	.00	.00	.00	.00	75,000.00	.0%
Parks & Recreation Pro	22,887.75	33,871.00	33,871.00	20,925.35	30,015.85	34,150.00	.8%
Parks & Recreation Pro	34,162.11	35,335.00	35,335.00	29,452.78	34,930.00	38,400.00	8.7%
Parks Maintenance	23,878.37	30,500.00	30,500.00	15,843.63	30,750.00	30,750.00	.8%
Library	46,703.00	46,703.00	46,703.00	46,703.00	46,703.00	46,700.00	.0%
Community Development	1,091.32	4,550.00	4,550.00	964.20	4,625.00	3,600.00	-20.9%
Debt Service - General	219,700.10	505,500.00	505,500.00	504,026.92	505,500.00	504,030.00	-.3%
Miscellaneous Expendit	4,358.20	13,050.00	13,050.00	6,947.19	14,750.00	13,950.00	6.9%
Intergovernmental Expen	75,808.60	80,000.00	80,000.00	70,085.58	70,085.58	70,000.00	-12.5%
Refunds	360.58	1,000.00	1,000.00	.00	.00	.00	-100.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interfund Operating Tr	.00	-166,320.00	283,680.00	-332,640.00	283,680.00	100,000.00	-64.7%
TOTAL General Fund	-1,032,870.09	417,038.00	-989,962.00	-2,238,995.75	-1,239,261.87	-786,165.00	-20.6%
TOTAL REVENUE	-12,224,356.92	-11,248,835.00	-13,582,835.00	-13,570,401.10	-14,390,176.64	-14,600,365.00	7.5%
TOTAL EXPENSE	11,191,486.83	11,665,873.00	12,592,873.00	11,331,405.35	13,150,914.77	13,814,200.00	9.7%
GRAND TOTAL	-1,032,870.09	417,038.00	-989,962.00	-2,238,995.75	-1,239,261.87	-786,165.00	-20.6%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
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01301 Real Estate Taxes							
Real Estate Taxes - Cu	-646,567.86	-665,000.00	-665,000.00	-687,190.48	-686,000.00	-730,000.00	9.8%
Real Estate Taxes - Pr	25.01	.00	.00	.00	.00	.00	.0%
Real Estate Taxes - De	-9,260.61	-11,000.00	-11,000.00	-13,987.11	-14,000.00	-11,000.00	.0%
Real Estate Taxes - In	-7,822.44	-2,000.00	-2,000.00	-23,113.39	-27,000.00	-20,000.00	900.0%
Real Estate Transf Tax	-1,501,456.55	-1,000,000.00	-2,200,000.00	-2,877,246.51	-2,200,000.00	-1,000,000.00	-54.5%
Real Estate Taxes	-2,165,082.45	-1,678,000.00	-2,878,000.00	-3,601,537.49	-2,927,000.00	-1,761,000.00	-38.8%
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01310 Local Enabling Taxes							
Earned Income Tax	-6,121,771.18	-5,700,000.00	-5,700,000.00	-5,145,908.39	-6,300,000.00	-8,701,000.00	52.6%
Local Services Tax	-1,273,571.40	-1,250,000.00	-1,250,000.00	-968,174.75	-1,290,000.00	-1,350,000.00	8.0%
Local Enabling Taxes	-7,395,342.58	-6,950,000.00	-6,950,000.00	-6,114,083.14	-7,590,000.00	-10,051,000.00	44.6%
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01321 Licenses & Franchise Fees							
Junkyard Licenses	-200.00	.00	.00	-200.00	.00	.00	.0%
Cable TV Franchise Fee	-233,730.22	-230,000.00	-230,000.00	-170,463.00	-230,000.00	-230,000.00	.0%
Licenses & Franchise F	-233,930.22	-230,000.00	-230,000.00	-170,663.00	-230,000.00	-230,000.00	.0%
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01331 Fines							
Fines-MotorVeh.Violati	-36,824.23	-75,000.00	-75,000.00	-22,827.14	-35,000.00	-75,000.00	.0%
Fines-Ordinance Violat	-17,028.25	-25,000.00	-25,000.00	-24,984.94	-25,000.00	-25,000.00	.0%
Fines	-53,852.48	-100,000.00	-100,000.00	-47,812.08	-60,000.00	-100,000.00	.0%
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01341 Interest							
Interest Earnings- Che	-5,574.44	-5,000.00	-5,000.00	-7,853.55	-9,000.00	-8,000.00	60.0%
Interest Earnings CD	-2,767.65	-2,500.00	-2,500.00	.00	.00	.00	-100.0%
Interest	-8,342.09	-7,500.00	-7,500.00	-7,853.55	-9,000.00	-8,000.00	6.7%
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01342 Rent							

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Rent - Park House	-14,450.00	-14,400.00	-14,400.00	-13,800.00	-14,400.00	-14,400.00	.0%
Rent-Mill Lane	-11,275.00	-15,000.00	-15,000.00	-15,000.00	-15,000.00	-15,000.00	.0%
Rent	-25,725.00	-29,400.00	-29,400.00	-28,800.00	-29,400.00	-29,400.00	.0%
<hr/>							
01355 Intergovernmental Revenues							
Public Utility Realty	-9,133.59	-9,135.00	-9,135.00	-9,489.45	-9,489.45	-9,500.00	4.0%
PA - Alcoholic Bev. Li	-3,200.00	-4,400.00	-4,400.00	-4,600.00	-4,600.00	-4,600.00	4.5%
PA Act 205 Pension Aid	-380,825.03	-381,000.00	-381,000.00	-370,066.69	-370,066.69	-373,000.00	-2.1%
PA State - Recycling	-1,650.52	-1,700.00	-1,700.00	-1,695.30	-1,700.00	-1,700.00	.0%
Foreign Fire Insurance	-75,808.60	-80,000.00	-80,000.00	-70,085.58	-70,085.58	-70,000.00	-12.5%
Intergovernmental Reve	-470,617.74	-476,235.00	-476,235.00	-455,937.02	-455,941.72	-458,800.00	-3.7%
<hr/>							
01357 Grants							
Police Department Gran	-15,429.62	-12,000.00	-12,000.00	-12,060.56	-12,000.00	-12,000.00	.0%
DEP Grant-Hazard.Waste	-20,956.15	-21,000.00	-21,000.00	-59,298.19	-59,298.19	-25,000.00	19.0%
Federal Grant-FireFigh	.00	-4,850.00	-4,850.00	.00	.00	.00	-100.0%
Safety Grants	-3,216.30	.00	.00	.00	-6,444.00	.00	.0%
Grants	-39,602.07	-37,850.00	-37,850.00	-71,358.75	-77,742.19	-37,000.00	-2.2%
<hr/>							
01358 Contracted Intergovt Services							
Contract for Police Se	-22,002.13	.00	.00	-24,516.54	.00	.00	.0%
Contracted Intergovt S	-22,002.13	.00	.00	-24,516.54	.00	.00	.0%
<hr/>							
01361 Department Earnings							
Sbdv. & Land Dev Fees	-15,950.00	-16,000.00	-16,000.00	-14,344.00	-16,000.00	-16,000.00	.0%
Hearing Fees (ZHB, Cnd	-19,000.00	-22,000.00	-22,000.00	-45,072.25	-42,000.00	-22,000.00	.0%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Sale of Maps and Ordin	-205.39	-500.00	-500.00	-6.50	-500.00	-500.00	.0%
Certificates of Occupa	-15,575.00	-13,000.00	-13,000.00	-34,327.07	-35,000.00	-20,000.00	53.8%
Erosion Control Permit	-22,000.00	-21,000.00	-21,000.00	-31,800.00	-28,000.00	-23,000.00	9.5%
Zoning Permit Fees	-2,265.00	-1,000.00	-1,000.00	-1,530.00	-1,500.00	-1,500.00	50.0%
Department Earnings	-74,995.39	-73,500.00	-73,500.00	-127,079.82	-123,000.00	-83,000.00	12.9%
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01362 Department Earnings							
Police Extra Duty Deta	-160,850.00	-76,000.00	-76,000.00	-86,777.00	-80,000.00	-80,000.00	5.3%
Sale of Police Reports	-5,655.00	-6,000.00	-6,000.00	-7,365.00	-6,000.00	-6,000.00	.0%
Security Alarm Fees	-16,950.00	-25,000.00	-25,000.00	-12,550.00	-25,000.00	-25,000.00	.0%
Fingerprinting Fees	-1,332.00	-1,000.00	-1,000.00	-1,060.00	-1,000.00	-1,000.00	.0%
Fire Alarm Fees	-13,150.00	-4,500.00	-4,500.00	.00	-4,500.00	-4,500.00	.0%
Fire Marshal / Haz. Ma	-6,585.00	-7,000.00	-7,000.00	-7,510.00	-7,500.00	-7,500.00	7.1%
Bldg, FP, Sign Permits	-1,024,215.58	-1,223,000.00	-1,775,000.00	-1,805,618.04	-1,775,000.00	-1,200,000.00	-32.4%
Electrical Permits	-115,119.64	-110,000.00	-350,000.00	-372,044.82	-350,000.00	-120,000.00	-65.7%
Plumbing Permits	-58,570.56	-56,000.00	-150,000.00	-155,001.99	-150,000.00	-60,000.00	-60.0%
Hwy. Occupancy Permits	-12,877.50	-5,000.00	-5,000.00	-10,665.00	-10,000.00	-7,500.00	50.0%
Mechanical Permits	-125,284.31	-92,000.00	-340,000.00	-323,428.61	-340,000.00	-100,000.00	-70.6%
UCC (State Educ.) Fees	-3,204.00	-6,500.00	-6,500.00	-6,399.00	-6,500.00	-6,500.00	.0%
Zoning Permit Fees	-20.00	.00	.00	.00	.00	.00	.0%
Department Earnings	-1,543,813.59	-1,612,000.00	-2,746,000.00	-2,788,419.46	-2,755,500.00	-1,618,000.00	-41.1%
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01367 Parks & Recreation Earnings							
Park Fees and Permits	-15,665.00	-16,000.00	-16,000.00	-17,055.00	-17,500.00	-17,000.00	6.3%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Summer Rec. Program Fe	-17,525.00	-21,850.00	-21,850.00	-18,075.00	-18,075.00	-21,000.00	-3.9%
Discount Ticket Progra Parks & Recreation Ear	-9,244.56 -42,434.56	-12,000.00 -49,850.00	-12,000.00 -49,850.00	-6,572.89 -41,702.89	-9,000.00 -44,575.00	-12,000.00 -50,000.00	.0% .3%
<hr/>							
01380 Miscellaneous Revenue							
Miscellaneous Revenue	-17,815.96	-2,500.00	-2,500.00	-5,912.00	-6,300.00	-5,000.00	100.0%
Other Non-Revenue Rece	-72,674.60	.00	.00	-36,753.28	-35,000.00	.00	.0%
Misc. Revenue - Police	.00	.00	.00	-1,140.00	-1,200.00	-1,000.00	.0%
Misc. Revenue - C&LS D	.00	-2,000.00	-2,000.00	-1,611.25	-2,000.00	-2,000.00	.0%
Misc Rev-Public Works	-523.87	.00	.00	-998.70	.00	.00	.0%
Asset Forfeiture	-51,289.19	.00	.00	-43,517.73	-43,517.73	.00	.0%
Miscellaneous Revenue	-142,303.62	-4,500.00	-4,500.00	-89,932.96	-88,017.73	-8,000.00	77.8%
<hr/>							
01391 Sale of Fixed Assets							
Sale of Assets (Gen Fu	-6,313.00	.00	.00	-990.55	.00	.00	.0%
Sale of Fixed Assets	-6,313.00	.00	.00	-990.55	.00	.00	.0%
<hr/>							
01392 Transfers From Other Funds							
Transfer from Sewer Fu	.00	.00	.00	.00	.00	-166,165.00	.0%
Transfers From Other F	.00	.00	.00	.00	.00	-166,165.00	.0%
TOTAL General Fund	-12,224,356.92	-11,248,835.00	-13,582,835.00	-13,570,687.25	-14,390,176.64	-14,600,365.00	7.5%
TOTAL REVENUE	-12,224,356.92	-11,248,835.00	-13,582,835.00	-13,570,687.25	-14,390,176.64	-14,600,365.00	7.5%
TOTAL EXPENSE	.00	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	-12,224,356.92	-11,248,835.00	-13,582,835.00	-13,570,687.25	-14,390,176.64	-14,600,365.00	7.5%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01400 Supervisors							
Supervisors Compensati	7,499.88	9,750.00	9,750.00	6,249.88	7,500.00	7,500.00	-23.1%
Supervisors	7,499.88	9,750.00	9,750.00	6,249.88	7,500.00	7,500.00	-23.1%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01401 Administration							
Salary - Township Mana	117,673.11	119,480.00	119,480.00	121,892.99	128,000.00	125,466.00	5.0%
Wages - Full Time I/T	71,095.15	36,260.00	36,260.00	32,887.73	36,260.00	.00	-100.0%
Salaries/Wages - Cleri	278,538.70	306,120.00	306,120.00	340,182.35	356,000.00	387,000.00	26.4%
Disability Insurance	2,943.83	3,324.00	3,324.00	4,265.06	4,250.00	5,900.00	77.5%
Medical Premiums	-1,952.25	.00	.00	-3,251.25	-3,385.00	.00	.0%
Medical Insurance / He	122,241.44	162,563.00	162,563.00	174,413.03	178,000.00	152,500.00	-6.2%
Retiree Benefits(OPEB)	25,530.19	.00	.00	39,347.22	.00	52,000.00	.0%
Drug and Alcohol Progr	405.90	.00	.00	476.20	500.00	500.00	.0%
Life Insurance	2,059.87	1,610.00	1,610.00	3,094.60	3,100.00	4,500.00	179.5%
Pension Contrib. & Exp	48,575.75	46,301.00	46,301.00	46,555.00	46,301.00	50,889.00	9.9%
457 Employer Contribut	23,291.02	21,750.00	21,750.00	47,763.82	50,100.00	54,200.00	149.2%
FICA (SocSec & Medicar	36,101.85	34,662.00	34,662.00	36,665.94	39,000.00	41,000.00	18.3%
Unemployment Compensat	3,109.46	.00	.00	17,051.00	20,000.00	7,500.00	.0%
Vacation Payout	11,607.45	9,725.00	9,725.00	.00	9,725.00	.00	-100.0%
Personal Days Buyback	.00	16,140.00	16,140.00	.00	.00	.00	-100.0%
Longevity Pay	5,148.00	1,300.00	1,300.00	650.00	650.00	1,300.00	.0%
Overtime - Regular	4,916.69	4,660.00	4,660.00	1,258.95	2,500.00	2,500.00	-46.4%
Other Pay	52.70	.00	.00	.00	.00	.00	.0%
Materials & Supplies	1,138.05	300.00	300.00	581.59	1,000.00	1,000.00	233.3%
Office Supplies	6,807.66	6,500.00	6,500.00	7,686.91	8,000.00	9,000.00	38.5%
Small Items of Equipme	56.28	.00	.00	.00	.00	.00	.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Vehicle Fuel	1,201.38	1,600.00	1,600.00	1,400.86	1,600.00	1,700.00	6.3%
AP Holding Account	816.76	.00	.00	.00	.00	.00	.0%
Administration	761,358.99	772,295.00	772,295.00	872,922.00	881,601.00	896,955.00	16.1%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
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01402 Other Financial & Prof. Servic							
Professional Services	37,661.29	28,000.00	28,000.00	12,170.32	28,000.00	25,000.00	-10.7%
Acctg. Services (Audit	25,935.00	26,000.00	26,000.00	22,935.00	26,000.00	26,000.00	.0%
Accounting Temp Servic	59,472.91	.00	.00	12,597.30	12,597.30	.00	.0%
Other Financial & Prof	123,069.20	54,000.00	54,000.00	47,702.62	66,597.30	51,000.00	-5.6%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01403 Tax Collection							
EIT & EMST Collect. Fe	98,904.75	88,929.00	88,929.00	.00	110,000.00	103,000.00	15.8%
R/E Tax Collector Comp	7,627.97	7,000.00	7,000.00	6,416.74	7,000.00	7,000.00	.0%
FICA (SocSec & Medicar	490.83	535.00	535.00	490.93	535.00	540.00	.9%
Postage & Courier	4,244.21	3,000.00	3,000.00	2,902.27	4,000.00	4,500.00	50.0%
Official's Bonding	1,510.00	1,500.00	1,500.00	1,510.00	1,510.00	1,600.00	6.7%
Other Expenses	1,011.01	500.00	500.00	749.36	750.00	1,000.00	100.0%
Tax Collection	113,788.77	101,464.00	101,464.00	12,069.30	123,795.00	117,640.00	15.9%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01404 Legal							
Legal Services-Solicit	191,510.39	160,000.00	160,000.00	109,761.38	160,000.00	160,000.00	.0%
Legal Services-Labor A	71,290.64	115,000.00	180,000.00	128,509.36	180,000.00	175,000.00	-2.8%
Legal Other	621.17	2,000.00	2,000.00	.00	2,000.00	2,000.00	.0%
Court Reporter Fees	2,383.50	4,000.00	4,000.00	3,873.00	4,000.00	4,000.00	.0%
Legal	265,805.70	281,000.00	346,000.00	242,143.74	346,000.00	341,000.00	-1.4%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01406 Other Administrative							
Banking / Mgmt. Fees	1,195.60	1,000.00	1,000.00	518.22	1,000.00	1,000.00	.0%
Computer Services	32,840.54	70,000.00	70,000.00	56,456.46	70,000.00	75,000.00	7.1%
Telephone (inc. Mobile	4,091.06	6,355.00	6,355.00	4,473.05	5,500.00	6,000.00	-5.6%
Postage & Courier	6,860.47	5,500.00	5,500.00	5,225.90	5,500.00	5,500.00	.0%
Electronic Communicati	20,354.40	22,900.00	22,900.00	32,328.16	33,000.00	35,000.00	52.8%
Training, Conferences,	5,848.22	9,150.00	9,150.00	6,366.93	9,150.00	10,000.00	9.3%
Employee Welfare	6,157.57	1,300.00	1,300.00	12,491.23	7,000.00	7,000.00	438.5%
Advertising, Printing	7,859.63	12,000.00	12,000.00	5,840.32	12,000.00	12,000.00	.0%
Insurance - Liability,	7,818.61	5,023.00	5,023.00	5,356.86	5,356.86	5,700.00	13.5%
Official's Bonding	1,737.00	5,500.00	5,500.00	4,731.00	3,234.00	3,400.00	-38.2%
Worker's Comp Insuranc	3,712.94	3,339.00	3,339.00	4,238.70	4,240.00	4,500.00	34.8%
Office Equipment Maint	8,732.30	5,000.00	5,000.00	9,402.10	9,000.00	9,000.00	80.0%
Vehicle - Maint. & Rep	1,039.01	800.00	800.00	320.01	800.00	1,000.00	25.0%
Books, Subscriptions,	8,400.83	8,323.00	8,323.00	9,672.61	8,323.00	10,000.00	20.1%
Capital Purch-office,c	59,699.72	31,246.00	31,246.00	-247.01	31,246.00	.00	-100.0%
Capital Purch - Vehicl	.00	.00	.00	.00	.00	3,750.00	.0%
Minor Equip Expensed	1,318.91	3,783.00	3,783.00	9,188.52	9,500.00	4,500.00	19.0%
AP Holding Account	3,547.60	.00	.00	.00	.00	.00	.0%
Other Administrative	181,214.41	191,219.00	191,219.00	166,363.06	214,849.86	193,350.00	1.1%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01408 Engineering Services							
Consulting Services	1,492.01	3,400.00	3,400.00	3,313.59	3,400.00	3,400.00	.0%
Civil Engineer	93,987.89	70,000.00	70,000.00	43,902.08	70,000.00	70,000.00	.0%
Traffic Engineer	27,258.90	40,000.00	40,000.00	51,760.31	45,000.00	40,000.00	.0%
Engineering Services	122,738.80	113,400.00	113,400.00	98,975.98	118,400.00	113,400.00	.0%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01409 Municipal Building							
Cleaning Supplies	2,039.67	2,000.00	2,000.00	3,113.70	3,500.00	3,750.00	87.5%
Utility Exp. - Electri	24,644.86	27,116.00	27,116.00	21,015.09	27,116.00	27,500.00	1.4%
Janitorial Services	17,266.51	15,520.00	15,520.00	12,748.82	15,520.00	17,000.00	9.5%
Buildings - Maint. & R	25,727.94	12,620.00	12,620.00	15,854.32	20,000.00	20,000.00	58.5%
Real Estate Tax	3,156.79	3,300.00	3,300.00	3,217.80	3,300.00	3,400.00	3.0%
Contracted Services - Municipal Building	.00 72,835.77	2,000.00 62,556.00	2,000.00 62,556.00	.00 55,949.73	.00 69,436.00	.00 71,650.00	-100.0% 14.5%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01410 Police Department							
Salaries - Department	386,337.99	395,221.00	395,221.00	292,614.91	395,221.00	252,000.00	-36.2%
Salary/Wages - Profess	1,711,847.34	1,811,775.00	1,811,775.00	1,603,951.51	1,811,775.00	1,947,000.00	7.5%
Wages - Full Time I/T	687.15	.00	.00	.00	.00	.00	.0%
Part-Time Wages	133,608.26	235,200.00	235,200.00	139,980.64	175,000.00	195,000.00	-17.1%
Wages - Mechanic	25,154.37	24,642.00	24,642.00	24,404.65	24,642.00	25,382.00	3.0%
Salaries/Wages - Cleri	171,555.44	154,162.00	154,162.00	143,691.89	154,162.00	195,000.00	26.5%
O/T - Police EDD	124,354.94	76,000.00	76,000.00	73,406.38	86,000.00	80,000.00	5.3%
O/T - Police Grants	18,387.53	12,000.00	12,000.00	3,169.24	7,000.00	6,000.00	-50.0%
Disability Insurance	16,730.78	18,993.00	18,993.00	17,437.79	18,993.00	21,850.00	15.0%
Medical Premiums	-215.00	.00	.00	.00	.00	.00	.0%
Medical Insurance / He	633,162.04	692,000.00	692,000.00	989,750.01	1,000,000.00	805,000.00	16.3%
Retiree Benefits(OPEB)	156,678.46	.00	.00	207,351.45	.00	317,000.00	.0%
Drug and Alcohol Progr	2,983.40	3,388.00	3,388.00	2,741.77	3,388.00	4,000.00	18.1%
Life Insurance	9,236.89	10,644.00	10,644.00	9,661.78	10,644.00	12,000.00	12.7%
Pension Contrib. & Exp	307,988.00	310,526.00	310,526.00	312,209.00	310,526.00	555,663.00	78.9%
457 Employer Contribut	6,360.50	6,615.00	6,615.00	1,526.52	1,526.52	.00	-100.0%
FICA (SocSec & Medicar	208,573.13	227,000.00	227,000.00	199,781.09	227,000.00	232,325.00	2.3%
Physical & Psych. Exam	60.00	1,000.00	1,000.00	200.00	1,000.00	1,000.00	.0%
Vacation Payout	45,237.02	22,000.00	22,000.00	24,528.87	24,528.87	28,000.00	27.3%
Personal Days Buyback	5,189.40	20,000.00	20,000.00	13,930.28	20,000.00	20,000.00	.0%
Accum. Sick Payout	.00	.00	.00	15,704.64	15,704.64	.00	.0%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Longevity Pay	112,148.00	110,948.00	110,948.00	111,598.00	111,598.00	105,300.00	-5.1%
Overtime - Regular	52,629.60	36,000.00	36,000.00	73,523.62	75,000.00	52,000.00	44.4%
O/T - Fire Arms Traini	1,581.02	14,250.00	14,250.00	10,198.43	14,250.00	24,000.00	68.4%
Shift Differential Pay	9,600.00	10,200.00	10,200.00	9,000.00	10,200.00	11,400.00	11.8%
Holiday Pay	48,685.76	63,030.00	63,030.00	55,039.79	63,030.00	65,000.00	3.1%
Overtime - Court Time	8,995.38	17,000.00	17,000.00	8,396.74	17,000.00	15,000.00	-11.8%
Shift Supervisor Pay	2,465.50	2,000.00	2,000.00	1,940.50	2,000.00	2,000.00	.0%
Other Pay	6,898.13	.00	.00	22,533.95	23,000.00	.00	.0%
Materials & Supplies	1,968.87	.00	.00	.00	.00	.00	.0%
Materials & Supplies -	.00	6,000.00	6,000.00	600.00	6,000.00	15,000.00	150.0%
Supplies - ERT	.00	.00	.00	.00	.00	4,000.00	.0%
Office Supplies	4,108.51	7,500.00	7,500.00	6,989.59	7,500.00	7,500.00	.0%
Small Items of Equipme	1,707.58	8,000.00	8,000.00	4,984.80	8,000.00	8,000.00	.0%
Vehicle Fuel	49,017.64	45,000.00	45,000.00	42,936.36	49,000.00	50,000.00	11.1%
Uniforms	25,383.58	44,000.00	44,000.00	32,251.28	44,000.00	54,000.00	22.7%
Ammunition / Similar S	9,026.67	9,800.00	9,800.00	8,259.74	9,800.00	9,000.00	-8.2%
Investigation Expenses	569.25	6,158.00	6,158.00	2,280.77	6,158.00	6,158.00	.0%
Professional Services	.00	.00	.00	.00	.00	50,000.00	.0%
Legal Services-Solicit	.00	2,000.00	2,000.00	.00	2,000.00	2,000.00	.0%
Computer Services	25,537.72	50,853.00	50,853.00	46,270.80	50,853.00	60,000.00	18.0%
Telephone (inc. Mobile	17,820.40	31,655.00	31,655.00	15,230.52	31,000.00	27,000.00	-14.7%
Postage & Courier	.00	1,000.00	1,000.00	148.56	1,000.00	1,000.00	.0%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Radio Equipment Maint.	1,188.53	3,500.00	3,500.00	121.00	3,500.00	3,500.00	.0%
Training, Conferences,	10,456.51	16,000.00	16,000.00	6,055.11	16,000.00	24,000.00	50.0%
Fire Arms Training	1,970.00	2,800.00	2,800.00	3.50	2,800.00	2,800.00	.0%
Accreditation Exp	3,940.00	5,000.00	5,000.00	5,003.90	5,004.00	5,200.00	4.0%
Advertising, Printing	-50.78	4,000.00	4,000.00	1,344.47	4,000.00	4,000.00	.0%
Insurance - Liability,	68,588.43	68,616.00	68,616.00	73,238.37	73,238.37	77,000.00	12.2%
Worker's Comp Insuranc	91,447.60	76,735.00	76,735.00	94,777.33	94,777.33	97,000.00	26.4%
Office Equipment Maint	756.95	2,860.00	2,860.00	2,097.39	2,860.00	3,000.00	4.9%
Equipment - Maint. & R	10,689.46	12,500.00	12,500.00	8,162.19	12,500.00	14,000.00	12.0%
Vehicle - Maint. & Rep	30,124.48	52,000.00	52,000.00	36,221.03	52,000.00	52,000.00	.0%
Books, Subscriptions,	5,661.70	6,655.00	6,655.00	4,916.16	7,000.00	7,000.00	5.2%
Other Expenses	529.28	.00	.00	5.00	.00	.00	.0%
Asset Forfeiture Proje	18,864.83	.00	.00	.00	.00	.00	.0%
Contributions to Other	2,708.40	.00	.00	1,920.65	2,100.00	.00	.0%
Capital Purch-office,c	17,625.00	17,625.00	17,625.00	1,354.44	17,625.00	.00	-100.0%
Buildings - Capital Pu	.00	10,000.00	10,000.00	791.00	10,000.00	.00	-100.0%
Capital Purch - Vehicl	104,478.00	.00	.00	.00	.00	120,250.00	.0%
Minor Equip Expensed	2,714.95	26,383.00	26,383.00	15,926.45	26,000.00	26,000.00	-1.5%
Police Department	4,713,754.59	4,791,234.00	4,791,234.00	4,780,163.86	5,147,904.73	5,701,328.00	19.0%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01411 Fire Protection							
Salaries - Department	1,650.41	51,756.00	51,756.00	12,346.20	15,000.00	155,000.00	199.5%
Salary/Wages - Profess	786,084.42	801,504.00	886,504.00	860,166.85	886,504.00	780,000.00	-12.0%
Part-Time Wages	169,690.38	210,000.00	230,000.00	227,949.77	244,000.00	226,000.00	-1.7%
Disability Insurance	5,767.55	7,152.00	7,152.00	6,811.32	7,152.00	7,300.00	2.1%
Medical Premiums	-5,375.00	.00	.00	-5,375.00	-5,590.00	.00	.0%
Medical Insurance / He	304,353.05	331,705.00	331,705.00	319,254.79	331,705.00	297,250.00	-10.4%
Drug and Alcohol Progr	679.46	800.00	800.00	981.52	1,000.00	1,000.00	25.0%
Life Insurance	3,508.00	3,396.00	3,396.00	4,344.00	4,344.00	4,700.00	38.4%
Pension Contrib. & Exp	106,494.00	105,280.00	105,280.00	105,850.00	105,280.00	158,964.00	51.0%
FICA (SocSec & Medicar	77,604.08	85,681.00	92,681.00	88,064.19	92,681.00	94,162.00	1.6%
Physical & Psych. Exam	8,938.00	7,200.00	7,200.00	6,248.00	7,200.00	7,200.00	.0%
Vacation Payout	6,570.96	.00	.00	.00	.00	.00	.0%
Accum. Sick Payout	8,696.88	.00	.00	.00	.00	.00	.0%
Longevity Pay	15,626.00	15,392.00	15,392.00	15,392.00	15,392.00	16,016.00	4.1%
Overtime - Regular	3,113.36	1,500.00	1,500.00	2,015.68	2,000.00	1,500.00	.0%
Holiday Pay	42,730.87	43,440.00	43,440.00	38,671.25	43,440.00	43,400.00	-.1%
Other Pay	664.89	.00	.00	.00	.00	.00	.0%
Materials & Supplies	1,225.70	2,000.00	2,000.00	1,894.72	2,000.00	7,000.00	250.0%
Office Supplies	145.57	250.00	250.00	.00	250.00	250.00	.0%
Small Items of Equipme	1,054.58	500.00	500.00	285.10	500.00	500.00	.0%
Vehicle Fuel	1,222.71	3,000.00	3,000.00	1,550.03	3,000.00	3,000.00	.0%

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LIVE DATABASE Jan 17 2017
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Uniforms	14,937.39	7,300.00	7,300.00	7,516.00	7,500.00	7,500.00	2.7%
Computer Services	10,187.59	26,000.00	26,000.00	30,100.27	30,000.00	30,000.00	15.4%
Telephone (inc. Mobile	2,190.45	.00	.00	2,027.40	2,000.00	2,000.00	.0%
Training, Conferences,	847.66	9,700.00	9,700.00	1,918.86	9,700.00	9,500.00	-2.1%
In-House Traning Expen	600.00	2,000.00	2,000.00	238.69	2,000.00	2,000.00	.0%
Educational Reimb	4,000.00	.00	.00	.00	.00	.00	.0%
Advertising, Printing	.00	250.00	250.00	232.00	250.00	250.00	.0%
Insurance - Liability,	21,652.74	21,655.00	21,655.00	23,118.21	23,118.21	24,500.00	13.1%
Worker's Comp Insuranc	72,820.68	57,926.00	57,926.00	71,747.59	71,000.00	75,000.00	29.5%
Hydrant Rental	106,530.48	86,500.00	86,500.00	64,524.75	86,500.00	87,000.00	.6%
Vehicle - Maint. & Rep	46,949.00	1,000.00	1,000.00	584.72	1,000.00	2,000.00	100.0%
Books, Subscriptions,	295.00	4,525.00	4,525.00	3,170.00	4,525.00	1,350.00	-70.2%
Contribution - E. W. F	155,000.00	155,000.00	455,000.00	455,000.00	455,000.00	155,000.00	-65.9%
Contribution - Malvern	.00	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00	.0%
Capital Purch-office,c	4,678.00	4,525.00	4,525.00	.00	4,525.00	.00	-100.0%
Capital Purch - Vehicl	.00	.00	.00	.00	.00	5,000.00	.0%
Fire Protection	1,981,134.86	2,053,237.00	2,465,237.00	2,352,928.91	2,459,276.21	2,210,642.00	-10.3%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01413 Regulation, Inspections & Code							
Salaries - Department	3,443.51	.00	.00	12,346.20	15,000.00	150,000.00	.0%
Salary/Wages - Profess	196,572.88	241,695.00	241,695.00	206,159.86	241,695.00	233,000.00	-3.6%
Wages - Mechanic	6,278.91	6,346.00	6,346.00	6,082.17	6,346.00	6,346.00	.0%
Salaries/Wages - Cleri	58,459.92	94,259.00	94,259.00	69,906.18	75,000.00	103,000.00	9.3%
Disability Insurance	1,778.11	3,012.00	3,012.00	2,414.91	3,012.00	4,750.00	57.7%
Medical Premiums	-1,642.50	.00	.00	-1,575.00	-1,665.00	.00	.0%
Medical Insurance / He	125,842.74	133,835.00	133,835.00	119,965.42	133,835.00	190,000.00	42.0%
Retiree Benefits(OPEB)	25,894.87	.00	.00	35,527.62	.00	46,000.00	.0%
Drug and Alcohol Progr	100.30	.00	.00	155.30	200.00	.00	.0%
Life Insurance	1,379.50	1,700.00	1,700.00	1,520.40	1,700.00	3,255.00	91.5%
Pension Contrib. & Exp	49,500.00	47,183.00	47,183.00	47,437.00	47,183.00	67,852.00	43.8%
457 Employer Contribut	.00	.00	.00	.00	.00	15,000.00	.0%
FICA (SocSec & Medicar	25,900.83	30,884.00	30,884.00	23,901.13	30,884.00	39,000.00	26.3%
Physical & Psych. Exam	236.00	1,200.00	1,200.00	482.00	1,200.00	1,200.00	.0%
Vacation Payout	17,885.40	4,000.00	4,000.00	.00	4,000.00	6,000.00	50.0%
Accum. Sick Payout	20,878.56	.00	.00	.00	.00	.00	.0%
Longevity Pay	7,644.00	5,122.00	5,122.00	5,122.00	5,122.00	5,122.00	.0%
Overtime - Regular	13,468.93	6,000.00	6,000.00	14,658.56	15,000.00	6,000.00	.0%
Other Pay	34,250.00	.00	.00	.00	.00	.00	.0%
Office Supplies	954.61	750.00	750.00	579.17	750.00	750.00	.0%
Vehicle Fuel	5,511.61	9,000.00	9,000.00	5,094.97	9,000.00	9,000.00	.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Professional Services	646.00	30,000.00	30,000.00	70,339.70	85,000.00	30,000.00	.0%
UCC / State Educ. Fees	6,641.00	6,000.00	6,000.00	6,313.50	6,660.00	6,660.00	11.0%
Computer Services	11,403.50	17,512.00	17,512.00	20,721.96	22,000.00	28,290.00	61.5%
Telephone (inc. Mobile	4,576.58	6,500.00	6,500.00	3,319.57	6,500.00	7,940.00	22.2%
Postage & Courier	15.89	1,000.00	1,000.00	83.95	1,000.00	1,000.00	.0%
Training, Conferences,	1,028.00	4,000.00	4,000.00	1,519.00	4,000.00	4,000.00	.0%
Advertising, Printing	3,481.92	1,750.00	1,750.00	147.00	1,750.00	1,750.00	.0%
Insurance - Liability,	5,266.74	5,263.00	5,263.00	5,624.70	5,624.70	5,900.00	12.1%
Worker's Comp Insuranc	2,398.83	1,706.00	1,706.00	2,204.12	2,204.12	2,255.00	32.2%
Office Equipment Maint	.00	200.00	200.00	.00	200.00	24,200.00	.0%
Equipment - Maint. & R	539.20	800.00	800.00	.00	800.00	800.00	.0%
Vehicle - Maint. & Rep	4,443.97	3,000.00	3,000.00	2,322.27	3,000.00	3,000.00	.0%
Books, Subscriptions,	3,118.45	6,995.00	6,995.00	1,515.72	6,995.00	6,995.00	.0%
Capital Purch-office,c	3,290.00	3,290.00	3,290.00	.00	.00	.00	-100.0%
Capital Purch - Vehicl	17,219.00	.00	.00	.00	.00	25,000.00	.0%
Minor Equip Expensed	.00	6,000.00	6,000.00	2,457.31	6,000.00	19,200.00	220.0%
Regulation, Inspection	658,407.26	679,002.00	679,002.00	666,346.69	739,995.82	1,053,265.00	55.1%

PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01414 Planning & Zoning							
Salaries - Department	186,342.45	253,207.00	253,207.00	137,161.35	150,000.00	147,000.00	-41.9%
Disability Insurance	729.94	1,226.00	1,226.00	884.25	1,226.00	1,677.00	36.8%
Medical Premiums	-845.00	.00	.00	-677.50	-690.00	.00	.0%
Opt Out Payment	833.34	.00	.00	.00	.00	.00	.0%
Medical Insurance / He	42,837.67	63,785.00	63,785.00	38,186.09	63,785.00	43,500.00	-31.8%
Drug and Alcohol Progr	526.00	.00	.00	200.60	500.00	300.00	.0%
Life Insurance	350.80	679.00	679.00	506.80	679.00	930.00	37.0%
Pension Contrib. & Exp	11,564.25	11,024.00	11,024.00	11,084.00	11,024.00	.00	-100.0%
457 Employer Contribut	.00	.00	.00	.00	.00	11,800.00	.0%
FICA (SocSec & Medicar	16,294.81	18,509.00	18,509.00	10,551.61	18,509.00	11,250.00	-39.2%
Vacation Payout	9,202.32	.00	.00	3,961.52	3,961.52	.00	.0%
Accum. Sick Payout	17,637.78	.00	.00	.00	.00	.00	.0%
Longevity Pay	2,548.00	.00	.00	.00	.00	.00	.0%
Materials & Supplies	58.00	500.00	500.00	89.96	500.00	500.00	.0%
Vehicle Fuel	625.78	750.00	750.00	651.84	750.00	750.00	.0%
Professional Services	180.00	10,000.00	10,000.00	33,010.70	38,000.00	10,000.00	.0%
Legal Services-Solicit	28,050.00	55,000.00	55,000.00	18,269.66	25,000.00	25,000.00	-54.5%
Court Reporter Fees	4,902.50	6,000.00	6,000.00	1,966.50	6,000.00	6,000.00	.0%
Computer Services	76.80	5,407.00	5,407.00	20,237.44	23,000.00	30,000.00	454.8%
Telephone (inc. Mobile	2,085.98	1,600.00	1,600.00	1,719.32	1,900.00	2,000.00	25.0%
Training, Conferences,	8.00	3,000.00	3,000.00	908.77	3,000.00	3,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Advertising, Printing	9,727.00	7,500.00	7,500.00	7,941.32	9,000.00	10,000.00	33.3%
Zoning Hearing Exp Rei	-5,020.00	.00	.00	.00	.00	.00	.0%
Insurance - Liability,	2,867.76	2,864.00	2,864.00	3,063.45	3,063.45	3,200.00	11.7%
Worker's Comp Insuranc	1,106.41	929.00	929.00	1,186.84	1,186.84	1,215.00	30.8%
Vehicle - Maint. & Rep	149.04	.00	.00	800.29	1,000.00	1,000.00	.0%
Books, Subscriptions,	.00	1,000.00	1,000.00	2,052.00	1,200.00	1,000.00	.0%
Other Expenses	438.62	.00	.00	.00	.00	.00	.0%
Other Exp-ZHB	725.00	2,000.00	2,000.00	500.00	2,000.00	2,000.00	.0%
Capital Purch-office,c	650.00	650.00	650.00	.00	.00	.00	-100.0%
Capital Purch - Vehicl	.00	.00	.00	.00	.00	3,750.00	.0%
Planning & Zoning	334,653.25	445,630.00	445,630.00	294,256.81	364,594.81	315,872.00	-29.1%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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bgnyrpts

PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01415 Emergency Mgmt.							
Materials & Supplies	4,992.80	5,000.00	5,000.00	1,587.27	6,580.00	.00	-100.0%
Training, Conferences,	.00	6,000.00	6,000.00	.00	1,000.00	6,000.00	.0%
Books, Subscriptions,	.00	750.00	750.00	.00	750.00	750.00	.0%
Emergency Mgmt.	4,992.80	11,750.00	11,750.00	1,587.27	8,330.00	6,750.00	-42.6%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01427 Solid Waste Coll. & Disposal							
Solid Waste Disposal &	8,069.69	10,000.00	10,000.00	10,934.62	11,000.00	10,000.00	.0%
Household Haz. Waste C	2,343.84	2,500.00	2,500.00	2,639.98	2,500.00	2,500.00	.0%
Other Contracted Servi	9,871.70	15,600.00	15,600.00	3,985.27	15,600.00	15,000.00	-3.8%
Solid Waste Coll. & Di	20,285.23	28,100.00	28,100.00	17,559.87	29,100.00	27,500.00	-2.1%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01430 Public Works - General Service							
Salaries - Department	88,975.76	95,697.00	95,697.00	91,860.32	95,697.00	97,615.00	2.0%
Salary/Wages - Profess	272,525.50	311,344.00	311,344.00	226,908.28	311,344.00	271,000.00	-13.0%
Wages - Mechanic	25,154.31	25,382.00	25,382.00	24,404.65	25,382.00	25,382.00	.0%
Salaries/Wages - Other	.00	1,600.00	1,600.00	.00	1,600.00	1,600.00	.0%
Disability Insurance	5,095.50	4,426.00	4,426.00	5,431.20	5,450.00	5,300.00	19.7%
Medical Premiums	-967.50	.00	.00	-1,057.50	-1,012.50	.00	.0%
Medical Insurance / He	296,795.25	304,492.00	304,492.00	253,690.46	304,492.00	301,250.00	-1.1%
Retiree Benefits(OPEB)	16,103.01	.00	.00	46,841.89	.00	70,000.00	.0%
Drug and Alcohol Progr	63.27	938.00	938.00	528.11	900.00	900.00	-4.1%
Life Insurance	3,169.64	3,056.00	3,056.00	3,348.50	3,400.00	4,200.00	37.4%
Pension Contrib. & Exp	74,944.00	71,436.00	71,436.00	71,819.00	71,436.00	148,720.00	108.2%
FICA (SocSec & Medicar	31,603.64	33,019.00	33,019.00	30,749.53	33,019.00	31,000.00	-6.1%
Vacation Payout	9,134.91	4,000.00	4,000.00	22,020.55	22,020.55	.00	-100.0%
Accum. Sick Payout	.00	.00	.00	22,987.17	22,987.17	.00	.0%
Longevity Pay	15,145.00	16,276.00	16,276.00	15,431.00	16,276.00	12,740.00	-21.7%
Overtime - Regular	4,017.20	2,500.00	2,500.00	974.83	2,500.00	2,500.00	.0%
Materials & Supplies	1,714.83	4,000.00	4,000.00	1,352.23	4,000.00	4,000.00	.0%
Office Supplies	233.07	600.00	600.00	679.53	600.00	600.00	.0%
Small Items of Equipme	356.34	.00	.00	.00	.00	.00	.0%
Utility Exp. - Electri	12,824.77	18,000.00	18,000.00	16,928.16	18,000.00	18,000.00	.0%
Vehicle Fuel	15,974.13	18,000.00	18,000.00	22,261.53	25,000.00	25,000.00	38.9%

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LIVE DATABASE Jan 17 2017
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Uniforms	6,953.44	9,000.00	9,000.00	6,155.99	9,000.00	9,000.00	.0%
Computer Services	3,952.38	17,559.00	17,559.00	14,481.64	17,559.00	25,000.00	42.4%
Telephone (inc. Mobile	2,889.47	2,500.00	2,500.00	3,689.61	4,000.00	4,200.00	68.0%
Training, Conferences,	25.80	1,000.00	1,000.00	309.00	1,000.00	1,000.00	.0%
Advertising, Printing	2,244.52	2,000.00	2,000.00	1,201.11	2,000.00	2,000.00	.0%
Insurance - Liability,	21,936.90	21,945.00	21,945.00	23,419.53	23,419.53	25,000.00	13.9%
Worker's Comp Insuranc	20,713.88	18,287.00	18,287.00	20,684.86	20,684.86	21,000.00	14.8%
Office Equipment Maint	.00	1,500.00	1,500.00	256.72	1,500.00	1,500.00	.0%
Buildings - Maint. & R	6,474.86	5,275.00	5,275.00	6,199.38	6,000.00	5,300.00	.5%
Vehicle - Maint. & Rep	35,274.23	40,000.00	40,000.00	36,567.69	40,000.00	40,000.00	.0%
Books, Subscriptions,	705.00	860.00	860.00	65.00	860.00	860.00	.0%
Amortization Expense	.00	.00	.00	.00	.00	32,000.00	.0%
Capital Purch-office,c	975.00	975.00	975.00	.00	.00	.00	-100.0%
Capital Purch - Vehicl	59,497.00	.00	.00	.00	.00	137,850.00	.0%
Minor Equip Expensed	3,185.20	9,350.00	9,350.00	7,429.17	9,350.00	8,500.00	-9.1%
AP Holding Account	-3,932.37	.00	.00	.00	.00	.00	.0%
Public Works - General	1,033,757.94	1,045,017.00	1,045,017.00	977,619.14	1,098,464.61	1,333,017.00	27.6%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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bgnyrpts

PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01432 Public Works - Snow Removal							
Salary/Wages - Profess	9,688.65	35,182.00	35,182.00	14,256.28	35,182.00	19,354.00	-45.0%
Salaries/Wages - Other	1,066.28	2,000.00	2,000.00	341.68	2,000.00	2,000.00	.0%
FICA (SocSec & Medicar	1,828.58	5,311.00	5,311.00	2,941.58	5,311.00	4,000.00	-24.7%
Overtime - Regular	17,752.82	32,000.00	32,000.00	24,854.06	32,000.00	32,000.00	.0%
Highway Materials & Su	41,084.18	67,344.00	67,344.00	66,727.47	67,344.00	78,000.00	15.8%
Training, Conferences,	63.76	250.00	250.00	.00	250.00	250.00	.0%
Vehicle - Maint. & Rep	4,128.08	8,500.00	8,500.00	14,213.01	13,500.00	8,500.00	.0%
Other Contracted Servi	.00	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
Minor Equip Expensed	.00	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
Public Works - Snow Re	75,612.35	153,087.00	153,087.00	123,334.08	158,087.00	146,604.00	-4.2%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01433 Public Works - Traffic Signals							
FICA (SocSec & Medicar	71.02	77.00	77.00	.00	77.00	77.00	.0%
Overtime - Regular	928.33	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
Utility Exp. - Electri	6,368.66	8,000.00	8,000.00	5,900.05	8,000.00	8,000.00	.0%
Traffic Signal Maint.	58,907.51	60,000.00	60,000.00	46,366.91	60,000.00	60,000.00	.0%
Traffic Signs R & M. /	25,173.15	25,000.00	25,000.00	17,483.75	25,000.00	25,000.00	.0%
Capital Purch - Vehicl	5,000.00	.00	.00	.00	.00	.00	.0%
Capital Purch - Traffi	.00	.00	.00	.00	.00	5,000.00	.0%
Public Works - Traffic	96,448.67	94,077.00	94,077.00	69,750.71	94,077.00	99,077.00	5.3%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01434 Public Works - Street Lighting							
Electric - Energizing	28,862.70	25,740.00	25,740.00	22,676.98	25,740.00	27,000.00	4.9%
Public Works - Street	28,862.70	25,740.00	25,740.00	22,676.98	25,740.00	27,000.00	4.9%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01438 Public Works - Road Maint. & R							
Salary/Wages - Profess	112,793.56	103,908.00	103,908.00	97,411.15	103,908.00	96,770.00	-6.9%
FICA (SocSec & Medicar	8,017.61	8,218.00	8,218.00	7,664.57	8,218.00	8,300.00	1.0%
Overtime - Regular	2,249.85	2,000.00	2,000.00	2,779.33	3,000.00	3,000.00	50.0%
Highway Materials & Su	37,443.61	39,000.00	39,000.00	44,766.52	45,000.00	60,000.00	53.8%
Contracted Services -	5,811.00	16,000.00	16,000.00	8,102.00	16,000.00	16,000.00	.0%
Public Works - Road Ma	166,315.63	169,126.00	169,126.00	160,723.57	176,126.00	184,070.00	8.8%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01439 Pub. Works - Road Contruction							
Highway Materials & Su	.00	.00	.00	.00	.00	75,000.00	.0%
Pub. Works - Road Cont	.00	.00	.00	.00	.00	75,000.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01451 Parks & Recreation Programs							
Discount Ticket Progra	8,377.99	15,000.00	15,000.00	6,039.50	15,000.00	15,000.00	.0%
Insurance - Liability,	3,375.25	3,000.00	3,000.00	3,230.85	3,230.85	3,400.00	13.3%
Worker's Comp Insuranc	.00	621.00	621.00	.00	.00	500.00	-19.5%
Park Activities & Prog	10,175.00	15,000.00	15,000.00	11,535.00	11,535.00	15,000.00	.0%
Other Expenses	959.51	250.00	250.00	120.00	250.00	250.00	.0%
Parks & Recreation Pro	22,887.75	33,871.00	33,871.00	20,925.35	30,015.85	34,150.00	.8%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01452 Parks & Recreation Programs							
Salary/Wages - Profess	21,426.86	23,000.00	23,000.00	20,053.58	23,000.00	24,000.00	4.3%
Drug and Alcohol Progr	843.00	1,600.00	1,600.00	695.60	1,000.00	1,600.00	.0%
FICA (SocSec & Medicar	1,639.19	1,685.00	1,685.00	1,534.09	1,685.00	1,800.00	6.8%
Supplies - Summer Rec	5,018.06	5,500.00	5,500.00	4,180.12	5,500.00	5,500.00	.0%
Computer Services	5,235.00	2,700.00	2,700.00	2,895.00	2,895.00	5,000.00	85.2%
Advertising, Printing	.00	500.00	500.00	94.39	500.00	500.00	.0%
Insurance - Liability,	.00	350.00	350.00	.00	350.00	.00	-100.0%
Parks & Recreation Pro	34,162.11	35,335.00	35,335.00	29,452.78	34,930.00	38,400.00	8.7%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01454 Parks Maintenance							
Electric/Fuel/Water -	829.97	.00	.00	-705.19	.00	.00	.0%
Electric/Fuel/Water -	1,186.70	1,500.00	1,500.00	666.70	1,200.00	1,200.00	-20.0%
Electric - Energizing	-140.68	.00	.00	275.57	550.00	550.00	.0%
Park System - Maint. &	18,703.06	20,000.00	20,000.00	11,561.05	20,000.00	20,000.00	.0%
Buildings - Maint. & R	3,299.32	9,000.00	9,000.00	4,045.50	9,000.00	9,000.00	.0%
Parks Maintenance	23,878.37	30,500.00	30,500.00	15,843.63	30,750.00	30,750.00	.8%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
01456 Library							
Contribution - Library	46,703.00	46,703.00	46,703.00	46,703.00	46,703.00	46,700.00	.0%
Library	46,703.00	46,703.00	46,703.00	46,703.00	46,703.00	46,700.00	.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01461 Community Development							
Gunkle Mill (Maint. &	322.92	425.00	425.00	564.78	500.00	600.00	41.2%
Historical Commission	768.40	2,625.00	2,625.00	399.42	2,625.00	1,500.00	-42.9%
Environmental Advisory	.00	1,500.00	1,500.00	.00	1,500.00	1,500.00	.0%
Community Development	1,091.32	4,550.00	4,550.00	964.20	4,625.00	3,600.00	-20.9%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01470 Debt Service - General Fund							
Debt Service	214,200.10	.00	.00	.00	.00	.00	.0%
Principal GOB 2014	5,000.00	285,000.00	285,000.00	285,000.00	285,000.00	295,000.00	3.5%
Bond Interest	.00	220,000.00	220,000.00	219,026.92	220,000.00	208,530.00	-5.2%
Other Expenses	500.00	500.00	500.00	.00	500.00	500.00	.0%
Debt Service - General	219,700.10	505,500.00	505,500.00	504,026.92	505,500.00	504,030.00	-.3%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01480 Miscellaneous Expenditures							
Contribution to SPCA	4,358.20	6,300.00	6,300.00	6,947.19	8,000.00	9,000.00	42.9%
Contributions to Other	.00	6,750.00	6,750.00	.00	6,750.00	4,950.00	-26.7%
Miscellaneous Expendit	4,358.20	13,050.00	13,050.00	6,947.19	14,750.00	13,950.00	6.9%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01481 Intergovernmental Expenditures							
Contribution - Fireman	75,808.60	80,000.00	80,000.00	70,085.58	70,085.58	70,000.00	-12.5%
Intergovernmental Expen	75,808.60	80,000.00	80,000.00	70,085.58	70,085.58	70,000.00	-12.5%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01491 Refunds							
Refunds of Revenue (in	360.58	1,000.00	1,000.00	.00	.00	.00	-100.0%
Refunds	360.58	1,000.00	1,000.00	.00	.00	.00	-100.0%

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

General Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
<hr/>							
01492 Interfund Operating Transfers							
Transfer to Sewer Fund	.00	-166,320.00	-166,320.00	-332,640.00	-166,320.00	.00	-100.0%
Transfer to Cap. Impro	.00	.00	450,000.00	.00	450,000.00	100,000.00	-77.8%
Interfund Operating Tr	.00	-166,320.00	283,680.00	-332,640.00	283,680.00	100,000.00	-64.7%
TOTAL General Fund	11,191,486.83	11,665,873.00	12,592,873.00	11,331,632.85	13,150,914.77	13,814,200.00	9.7%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	11,191,486.83	11,665,873.00	12,592,873.00	11,331,632.85	13,150,914.77	13,814,200.00	9.7%
GRAND TOTAL	11,191,486.83	11,665,873.00	12,592,873.00	11,331,632.85	13,150,914.77	13,814,200.00	9.7%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

State Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	-146.34	.00	.00	-183.21	-200.00	-100.00	.0%
Intergovernmental Reve	-348,880.73	-359,109.00	-359,109.00	-364,523.09	-364,523.09	-363,873.68	1.3%
Liq Fuels -Road Constr	348,000.00	359,109.00	359,109.00	364,000.00	364,000.00	363,870.00	1.3%
TOTAL State Fund	-1,027.07	.00	.00	-706.30	-723.09	-103.68	.0%
TOTAL REVENUE	-349,027.07	-359,109.00	-359,109.00	-364,706.30	-364,723.09	-363,973.68	.0%
TOTAL EXPENSE	348,000.00	359,109.00	359,109.00	364,000.00	364,000.00	363,870.00	.0%
GRAND TOTAL	-1,027.07	.00	.00	-706.30	-723.09	-103.68	.0%

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LIVE DATABASE Jan 17 2017
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 1
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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

Park Development Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	-1,719.15	-2,000.00	-2,000.00	-1,854.64	-2,000.00	-2,000.00	.0%
Grants	.00	.00	.00	.00	.00	-42,000.00	.0%
Park Deveop. Fee	-316,953.00	.00	.00	-319,112.00	-319,112.00	-150,000.00	.0%
Miscellaneous Revenue	.00	.00	.00	-5,000.00	-5,000.00	.00	.0%
Other Administrative	250.00	.00	.00	.00	.00	.00	.0%
Park Development	121,010.50	500,000.00	500,000.00	117,492.15	200,000.00	638,000.00	27.6%
TOTAL Park Development Fund	-197,411.65	498,000.00	498,000.00	-208,474.49	-126,112.00	444,000.00	-10.8%
TOTAL REVENUE	-318,672.15	-2,000.00	-2,000.00	-325,966.64	-326,112.00	-194,000.00	9600.0%
TOTAL EXPENSE	121,260.50	500,000.00	500,000.00	117,492.15	200,000.00	638,000.00	27.6%
GRAND TOTAL	-197,411.65	498,000.00	498,000.00	-208,474.49	-126,112.00	444,000.00	-10.8%

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LIVE DATABASE Jan 17 2017
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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

Act 209 Transportation Improve	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	.00	.00	.00	-122.76	.00	-2,000.00	.0%
Misc Revenue	.00	.00	.00	-405,000.00	.00	-300,000.00	.0%
Highway Projects	.00	.00	.00	.00	.00	100,000.00	.0%
TOTAL Act 209 Transportation	.00	.00	.00	-405,122.76	.00	-202,000.00	.0%
TOTAL REVENUE	.00	.00	.00	-405,122.76	.00	-302,000.00	.0%
TOTAL EXPENSE	.00	.00	.00	.00	.00	100,000.00	.0%
GRAND TOTAL	.00	.00	.00	-405,122.76	.00	-202,000.00	.0%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

Capital Improvement Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	-13,764.41	-9,500.00	-9,500.00	-11,032.62	-12,000.00	-15,000.00	57.9%
State Grants	-5,020.97	-665,000.00	-665,000.00	-128,336.27	-642,000.00	-25,000.00	-96.2%
Miscellaneous Revenue	-324,870.00	.00	.00	-15,711.00	-15,711.00	-425,600.00	.0%
Sale of Fixed Assets	.00	.00	.00	-22,538.00	-22,538.00	-5,000.00	.0%
Transfers from General	.00	.00	-450,000.00	.00	-450,000.00	-100,000.00	-77.8%
Police Department	.00	.00	50,000.00	68,041.91	54,416.91	.00	-100.0%
Highway Projects	88,649.21	698,690.00	896,690.00	570,481.47	905,000.00	267,000.00	-70.2%
Miscellaneous Expendit	196,641.04	1,178,000.00	1,103,500.00	222,873.81	438,500.00	1,168,500.00	5.9%
Capital Exp - New	81,498.22	60,000.00	100,000.00	97,241.25	100,000.00	115,000.00	15.0%
Capital Exp-Replacemen	101,463.78	425,500.00	444,000.00	373,311.80	458,800.00	333,300.00	-24.9%
TOTAL Capital Improvement Fu	124,596.87	1,687,690.00	1,469,690.00	1,154,332.35	814,467.91	1,313,200.00	-10.6%
TOTAL REVENUE	-343,655.38	-674,500.00	-1,124,500.00	-177,617.89	-1,142,249.00	-570,600.00	-49.3%
TOTAL EXPENSE	468,252.25	2,362,190.00	2,594,190.00	1,331,950.24	1,956,716.91	1,883,800.00	-27.4%
GRAND TOTAL	124,596.87	1,687,690.00	1,469,690.00	1,154,332.35	814,467.91	1,313,200.00	-10.6%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

Sewer Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	-3,447.39	-6,000.00	-6,000.00	-4,211.16	-4,600.00	-4,500.00	-25.0%
Sewer Dept. Earning	-3,362,561.85	-3,535,548.00	-3,535,548.00	-4,578,171.76	-3,777,000.00	-4,007,876.00	13.4%
Miscellaneous Revenue	-219,886.00	-127,750.00	-127,750.00	-6,414.45	-6,000.00	-105,000.00	-17.8%
Sewer Dept. Expenses	2,975,628.37	2,591,693.00	2,591,693.00	2,311,837.48	2,539,190.59	2,773,783.00	7.0%
Debt - Sewer Dept.	593,625.38	1,297,000.00	1,297,000.00	1,296,051.08	1,297,000.00	1,249,041.00	-3.7%
Fiscal Agent Fees	3,616.25	3,150.00	3,150.00	3,116.25	3,150.00	3,150.00	.0%
Interfund Operating Tr	.00	166,320.00	166,320.00	332,640.00	166,320.00	166,165.00	-.1%
TOTAL Sewer Fund	-13,025.24	388,865.00	388,865.00	-645,152.56	218,060.59	74,763.00	-80.8%
TOTAL REVENUE	-3,585,895.24	-3,669,298.00	-3,669,298.00	-4,588,797.37	-3,787,600.00	-4,117,376.00	12.2%
TOTAL EXPENSE	3,572,870.00	4,058,163.00	4,058,163.00	3,943,644.81	4,005,660.59	4,192,139.00	3.3%
GRAND TOTAL	-13,025.24	388,865.00	388,865.00	-645,152.56	218,060.59	74,763.00	-80.8%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

Sewer Reserve Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	-16,062.95	-8,000.00	-8,000.00	-18,801.55	-20,000.00	-20,000.00	150.0%
Sewer Reserve - Earnin	-1,635,000.00	-980,000.00	-980,000.00	-1,218,857.19	-1,200,000.00	-1,572,000.00	60.4%
Sewer Reserve - Earnin	.00	.00	.00	-1,406,505.94	.00	.00	.0%
Sewer Expenses	565,141.11	3,083,986.00	3,083,986.00	555,147.87	1,133,986.00	2,650,000.00	-14.1%
Bond Interest Exp	13,493.00	.00	.00	.00	.00	.00	.0%
Bond Amortization	11,699.00	.00	.00	.00	.00	.00	.0%
TOTAL Sewer Reserve Fund	-1,060,729.84	2,095,986.00	2,095,986.00	-2,089,016.81	-86,014.00	1,058,000.00	-49.5%
TOTAL REVENUE	-1,651,062.95	-988,000.00	-988,000.00	-2,644,164.68	-1,220,000.00	-1,592,000.00	61.1%
TOTAL EXPENSE	590,333.11	3,083,986.00	3,083,986.00	555,147.87	1,133,986.00	2,650,000.00	-14.1%
GRAND TOTAL	-1,060,729.84	2,095,986.00	2,095,986.00	-2,089,016.81	-86,014.00	1,058,000.00	-49.5%

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LIVE DATABASE Jan 17 2017
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20191 2019 Budget

FOR PERIOD 99

ACCOUNTS FOR:

Street Light Fund	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2018 ACTUAL	2018 PROJECTION	2019 Final	PCT CHANGE
Interest	-1.19	-5.00	-5.00	.00	-5.00	-5.00	.0%
Assessments	-10,713.21	-10,713.00	-10,713.00	-10,688.73	-10,713.00	-10,713.00	.0%
Street Lighting	8,114.01	7,700.00	7,700.00	6,436.19	7,700.00	7,700.00	.0%
Miscellaneous Expendit	.00	15,000.00	15,000.00	.00	.00	.00	-100.0%
TOTAL Street Light Fund	-2,600.39	11,982.00	11,982.00	-4,252.54	-3,018.00	-3,018.00	-125.2%
TOTAL REVENUE	-10,714.40	-10,718.00	-10,718.00	-10,688.73	-10,718.00	-10,718.00	.0%
TOTAL EXPENSE	8,114.01	22,700.00	22,700.00	6,436.19	7,700.00	7,700.00	-66.1%
GRAND TOTAL	-2,600.39	11,982.00	11,982.00	-4,252.54	-3,018.00	-3,018.00	-125.2%

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